Fernando Marco Faderna (coordinator) Juan Puchalt Sanchís Fernando Castelló Sirvent Juan Poveda Gil

Case Idai Nature investment: alternative financing strategies in disruptive business models



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There is a teacher's manual intended as a pedagogical complement. It is available to teachers who use this document as teaching material. editorial@esic.edu



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Case Idai Nature investment: alternative financing strategies in disruptive business models Fernando Marco Faderna (coordinator), Juan Puchalt Sanchís, Fernando Castelló Sirvent and Juan Poveda Gil

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Fernando Marco Faderna

Degree in Chemistry from the University of Valencia. MBA from Cerem IBS. Advanced Course in Operations, Logistics and Supply Chain from the University of Nebrija. Occupational risk prevention expert. Specialist in Quality, Industrial Environment and Lean Manufacturing. Experience of more than 20 years, having carried out work in all the processes of the supply chain in companies of formulation, filling, packaging and distribution of chemical products. Currently, he carries out his activity as Process Engineering & QHSE Manager at IQV, S.A. (Matholding Group), a company dedicated to the synthesis of copper salts and the formulation, filling, packaging and distribution of crop protection products. Professor at ESIC since 2019, he participates in different programs such as the EMBA, MBM and LOCS, he also collaborates with Corporate Education, teaching different courses.

LinkedIn: www.linkedin.com/in/ferranmarcofaderna



Juan Puchalt Sanchís

Professor of marketing at ESIC Business & Marketing School since 2011 (campus of Valencia). Associate professor at the Faculty of Economics of Valencia (1994-1996). Doctor in Economy and Business Administration (University of Valencia). He has published some articles on exhibitions and has participated in more than forty national and international conferences and seminars related to the exhibition industry. He has collaborated on several research projects. Consultant and general secretary of the Spanish Trade Fairs Association. 37 years in the exhibition industry, holding various management positions at Feria Valencia (1985-2011) and as International Business Developer at Fira de Barcelona and at other companies.

LinkedIn: https://www.linkedin.com/in/juan-puchalt-42379b14/

Twitter: https://twitter.com/jpuchalt5

Facebook: https://www.facebook.com/juan.puchalt



Fernando Castelló Sirvent

Economist and associate professor in ESIC Business & Marketing School, where he has taught courses on international trade, international economics and Spanish economics. Likewise, his teaching experience has been developed in management, strategy, and business information systems. His fields of research include sustainable transitions, strategy, crisis management, think-tanks and public policy, and entrepreneurship, and have been published as journal articles indexed in Journal Citation Reports (JCR) and books indexed in Scholarly Publishers Indicators (SPI). He also currently works as a economic analyst, strategic consultant and senior business advisor for SMEs and family firms.

LinkedIn: https://www.linkedin.com/in/fcastello/

Twitter: https://twitter.com/Castello_F



Juan Poveda Gil

Engineer in Industrial Design from the Cardenal Herrera CEU University, with a Master's Degree in New Trends and Innovation Processes in Communication from the Jaume I University, and an Executive MBA from ESIC Business & Marketing School. He is currently a doctoral student in the Doctorate Program in Communication Sciences at the Universitat Jaume I. His lines of research focus on the analysis of the communication of the innovation construct in the Social Innovation environment. He combines his work activity as a Branding Consultant with that of associate professor in Undergraduate and Postgraduate courses at ESIC Business & Marketing School.

LinkedIn: https://www.linkedin.com/in/juanpovedatrumbo/

Original case study of professors Fernando Marco Faderna, Juan Puchalt Sanchís, Fernando Castelló Sirvent and Juan Poveda Gil. Developed as a basis for class discussion and not as an illustrative example of effective or ineffective handling of an administrative situation. The data used in this case is based on public information of the company, obtained through its website and other sources of information and supplemented with information obtained in personal interviews. The characters and situations expressed are fictitious, except for public statements.

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1. Introduction

Carlos Ledó, founder and CEO of Idai Nature, is an enterprising agronomist, leader, visionary and persevering. He is a person who loves challenges. Very disruptive and bold. Good relations with circles of power and stakeholders. Direct, transparent and loyal to his team and committed to Valencian society and economy.

In 2015, as an entrepreneur without resources, and the company/brand was already positioned at the local level, a strategy had to be considered to obtain alternative financing to establish itself at the national level, since traditional financing was not possible, since the national banks did not they financed.

2. Environment, case framework

Idai Nature is a biotechnological company specialized in the development and manufacture of products based on microorganisms and novel botanical extracts with biofungicide, biobactericide and/or bioinsecticide character. It was founded in 2009 and in 2018 it joined the Rovensa group, a leading multinational in the sector, owned by the British investment fund Bridgepoint. Idai Nature is growing through the acquisition and integration of other companies, some even bigger than itself. This is a major challenge facing the company.